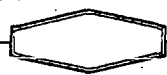


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Shavou
P/B File
Thanks
Dan

ASH GROVE CEMENT COMPANY



Inter-Office Memorandum

Date February 21, 1992

To Dick Cooke

From Ken Rone

Copies to Jim Post

Subject Progress Report for
Week Ending 2/21/92

Steve Sheridan

George Wells

There were no reportable accidents. Two truckloads of Durkee cement were returned to the Seattle by a customer who got it contaminated on his site. The plan from Sales is to ship it to Asamera.

A group safety meeting was held with those team members not in training. It was a presentation from a representative of the King County AIDS Prevention Project, discussing facts and myths about HIV/AIDS.

Training got off to an unorganized start simply due to the late availability of our occupancy permit. To improve the situation, our administrative staff worked the weekend and Fuller worked Monday. By Wednesday, however, we were into the anticipated schedule and everyone was satisfied with the situation. Operations and I/E personnel are undergoing daily training. The Mechanical team is in the plant working while they await their new plant training to begin in March.

Jim Langley reported to his new position as Cad Clerk. Guy Cosway and Mark Hess returned from Allen Bradley training. Two positions were lost due to failure to pass physicals, one of which was backfilled with a new hire later in the week. There was one resignation. Rosemarie continues to recruit for those positions needing to be backfilled. This involves interviews with Dan, Ben and Eric after she is done.

Finish Mill roof work continues, but is slowed by the weather. The Storm Sewer project is progressing. More than half the detention system has been installed. The #1 Finish Mill motor is in Portland for rewinding. The City of Seattle is reviewing our proposed repair of the faulty feeder cables. No work has begun on the Cyclonaire Project. Ralph Jones has taken over both the Cyclonaire and Storm Sewer projects. The frames for the Group II truck scales are being painted.

Baugh is preparing the first floor of the Sales Office for their move-in on 2/28.

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February 21, 1992
K. RONE

PROGRESS REPORT
SEATTLE PROJECT

PAGE 2

Paul Livesay, Jim and John spent a day with Carmen. They met with the accounting, storeroom and maintenance planning people to introduce the proposed inventory control system. They also toured the buildings and met with our telephone supplier to discuss hook-up of the on-line system.

The new speaker phones arrived and were installed.

Don Fraser of AP Green came by to look at the refractory job. They admitted some blame in the problem. They did not feel that the lining would come out, but could not speculate to what extent the lining life was shortened. They seemed most concerned about the skewed rings. They requested copies of my pictures and indicated we would be hearing from Reintjes.

The cost of "uniforms" is approx. \$3500 for the first year \$2700/yr. there after.

We ordered the American flag sign for \$35K. We also purchased additional FM radios and four computers to support the inventory system. We referred the P.O. for the used 988 to you and issued one to Pacific Coast Coal for clay and trucking services.

Ralph Jones investigated and responded to Bob Monroe's concerns with the Clinker Shed conveyor truss. We indicated to Baugh that we wanted gravel spread down the central corridors of the plant, that we wanted them to supply paving for the area north of the Finish Mill and to provide fire extinguishers for the site.

I entertained a visit by Robert Kahn, a PR guy who is handling a waste fuels situation for one of the Texas cement companies. He will probably contact Hans.

Acceptance is ready on the Baghouse internals, the hi pressure compressors and several of the small dust collectors. The Burner Bldg. elevator was inspected by the City and passed. The G-cooler feeder gallery was erected, the G-cooler discharge conveyor finished off and final grades laid in several areas. Lagging was installed on the Coal Mill D/C's, and the search for the source of the water shutoff at the stacker water sprays continues. Cable continues to be pulled everywhere. Some conveyor belts were strung. The impeller was removed from the Loesche Mill fan and the new one readied for replacement.

Next week we will begin to move into the Shop/Whse. Bldg. I will complete the Stoneway reconciliation. We will meet with the REC people and I will review the performance of the Alimak elevators with our service contractor to prepare a claim against Fuller.

